# Effective Marketing & Communication Strategies for High Quality Biosolids

Wednesday April 26, 2017 1:00 – 3:00 p.m. EDT





## How to Participate Today



- Audio Modes
  - Listen using Mic & Speakers
  - Or, select "Use Telephone" and dial the conference (please remember long distance phone charges apply).
  - Submit your questions using the Questions pane.
- A recording will be available for replay shortly after this web seminar.





## Today's Moderator



Trudy Johnston

President,

Material Matters, Inc.





## WE&RF HQB from Wastewater Project (NTRY7R15)



Principal Investigator: Trudy Johnston





Co-Principal Investigator: Chris Peot







## **Project Advisors**

- Jim Smith, formally with USEPA National Risk Management Research Lab
- Yen-Chih Chen, PSU
- Ralph Eschborn, AECOM







## Special thanks to our funders and supporters!













### What will this webinar cover?



The Past, Present, and Future of Organic Residuals Marketing in the US – the Nexus of Regulations and Marketplace

Ron Alexander, R. Alexander Associates, Inc.



King County's Loop – a Marketing Success Kate Kurtz, King County (WA)



Update on WE&RF's High Quality Biosolids Project: Developing a Market Template for Use of High Quality Biosolids Products

Lisa Boudeman, Material Matters, Inc.





### Past Webinars of Interest

### Available on www.wef.org

Promoting Your Product: Marketing Tips and Techniques to Stimulate Biosolids Sales and Distribution

### Available on www.werf.org

- ➤ High Quality Biosolids and the Power of Social Media (December 15, 2016)
- Assessment of High Quality Biosolids-Derived Products (February 22, 2017)





### The Past, Present & Future of Organic **Residuals Marketing in the US**







Presented by: Ron Alexander, President R. Alexander Associates, Inc. April 26, 2017





## **Topics**

- Organic feedstocks and competitors
- Organic management processing trends
- Current processing and marketing trend





## "Organic" Feedstock Volumes are Huge

FEEDSTOCKS	VOLUMES	
MSW	251 Million tons – generated 86.6 Million tons – recovered	
Food	36.4 Million tons – generated  1.7 Million tons – recovered	
Yard Trimmings	34 Million tons – generated 19.6 Million tons – recovered	
Biosolids	7.18 Million <u>dry</u> tons	
Manure	66.4 Million <u>dry</u> tons (confined and unconfined)	

MSW figures – 2012 data - USEPA Biosolids figures – 2004 data – 2006 National Survey Manure figures – 1997 data – 1997 Agricultural Statistics

BIOSOLIDS HAS COMPETITION IN THE MARKETPLACE





## **Nitrogen-Rich Residuals**





### Biosolids

- Putrescible, odorous, stigmatized
- Can produce attractive, functional products
- CONCERN: Negative momentum growing





## **Nitrogen-Rich Residuals**

- More states are banning food waste from the landfill or creating related policy
  - More going to composting and interest in digesting with biosolids
  - 'Dirty' feedstock is affecting product quality !!!!

(are other technical issues too)

• Tightening compost standards because of inert contamination (biosolids compost is prettier / cleaner !!)













## Cow, Hog and Chicken Manure

- Hopefully, more money will be spent in processing
- Raise value in order to ship farther and justify processing





### **Carbon-Rich Residuals**



#### **INCLUDES**

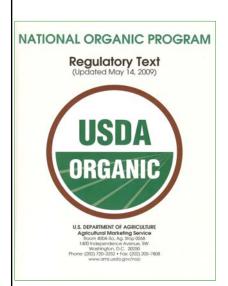
Carbon – wood and brush, -some non-recycleable paper and cardboard

May be used in product development, with biosolids (composting / soil blending), may compete with application to land









Allows use on certified organic crop production

OMRI Listing on retail products is becoming huge, aside from growth in agriculture

### Biosolids are specifically disallowed

- Manure, food, YW based products are Listable
- Does this really mean anything to biosolids usage?







### Popular Biosolids Mgt. Options / **Technologies**

- **Land Application**
- Composting
- **Pelletization / Granulation & Drying**
- **Alkaline Stabilization**















## **Popular Biosolids Mgt. Options** / Technologies

- **Incineration** Decrease
- Landfilling





- Thermal Hydrolysis Expand
- **Nutrient Extraction**
- Gasification / Pyrolysis





### **Product and Market Development Considerations**

- Advanced / Secondary processing technology
- **Regulations** make sales easier, nutrient related
- **Staffing costs** add'l needed for processing/marketing
- Volume of product produced
- **Product characteristics** drives product placement
- Distance to market affect bulk density
- **Market demographics**









### **New Processing Technologies**

- If go from Class B (or lower) to Class A
  - Diversify off of ag land, into new markets
  - Improve transportability / distance
  - Affect N/P Ratio (?)

### COMMITMENT IN PROGRAM IS EVERYTHING

-Organizations developing Class A / Secondary products must be committed to longterm operation, production of quality products -Still a problem that many biosolids mgrs. don't take market development seriously!

Land-based options or Not? (FUTURE?)





### Markets – Past, Current, Future

Agricultural (forestry, silviculture too)



- -Dewatered, liquid, composted, dried/granulated, lime stabilized biosolids
- -Future biochar/pyrolyzed, extracted/concentrated nutrients





### Markets - Past, Current, Future

Horticulture - ornamental plants

(landscaping, turf, nursery)



- -Composted, dried/granulated, lime stabilized, soil blended biosolids
- -Future biochar/pyrolyzed, extracted/concentrated nutrients





# Public Opinion and Communication is More Important Than Ever!





But are we emphasizing?



### Markets - Past, Current, Future

 Environmental – reclamation, erosion control / storm water mgt.





- -Dewatered, composted, dried/granulated biosolids (liquid, lime stabilized)
- -Future same, biochar/pyrolyzed (?)



- Various biosolids products can be used in revegetation applications, depending economics and distance to site (people?)
- Use of compost in erosion control and storm water mgt. is expanding

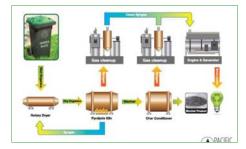




### Markets - Past, Current, Future

• Energy – AD, thermal treatment (combustion, gasification, pyrolysis)





- Industrial? (Nutrients, other?)
- Other / Non Land-based ? Research is key!!



### **Market and Product**

**Issues and Trends** 





### **Nutrient Extraction**









• Need new sources of fertilizer

• Concentrate liquid and/or solids nutrients

- Struvite (5-28-0)
- Reverse osmosis
- N/P Ratio limit manure and biosolids applications
- WE&RF Project.....



Huge interest, but costs are still difficult



		Expected	Comparable Commercial
Product	Expected	Commercial	Product(s)
	<b>Nutrient Content</b>	<b>Product Form</b>	(*all data expressed as TKN-P <sub>2</sub> O <sub>5</sub> -K <sub>2</sub> O)
		Dry, solid	Diammonium Phosphate 18-46-0,
Struvite	5-28-0 + 10% Mg	1-3 mm	Monoammonium Phosphate
			11-48/52-0
Hydroxyapatite	40% Ca and 42% P	Dry, solid	Triple superphosphate
		1-3 mm	0-46-0, 15% Ca
Vivianite	33% Fe and 28% P	Dry, solid  No commercial  source/uniform size	General Iron Compounds  No large-scale comparable product identified
	0-62-0	Liquid	Phosphoric acids
Phosphoric acid			0-30-0, 0-40/54-0, 0-76-0
Ammonium nitrate	18-0-0	Liquid	Nitrogen Solutions
			26/32-0-0
Ammonium sulfate	21-0-0, 24% S	Dry, solid	Ammonium sulfate
			21-0-0, 24\$
	7-0-0, 9S (6/9-0-0, 7/10S)	Liquid	7-0-0, 9/10% S
			6-0-0 (Ammonia aqua)

### **Soil Blending**

- Biosolids (Class A) added to other 'soil' materials, blended to meet usage requirements
- Primarily usable in the landscape market (retail?)
- Non-proprietary technology, inexpensive infrastructure
- Newer management method, few implemented thus far
- Must invest in product development















## **Biochar / Pyrolysis**

- Cost is high / Commercialized?
  - In high population base areas?
  - Nutrient sensitive areas?
- Significantly reduces volume (and bulk density), more shippable



**MARKETS** ??



## More Attention in Soil Health and Management

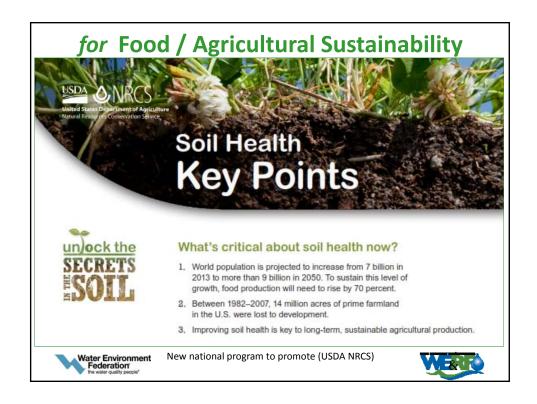
- Educating about importance is key to market expansion, using soil as environmental tool
- Manage environmental problems and feed the masses

MUST INVOLVE BIOSOLIDS IN MOVEMENT

International Year of Soils 2015

(UN helped to promote issue)





## First State to Fund Program California Healthy Soil Initiative

The term "healthy soils" refers to ensuring that our agricultural soils have adequate soil organic matter (SOM) or soil carbon content. Increasing the amount of SOM, from its current levels, in soils can provide multiple benefits. These benefits include (among others):

- Source of nutrients for plants
- Water retention
- · Contributes to the environmental fate of synthetic inputs
- Carbon sink
- · Soil structure stability and reduced erosion
- At least a quarter of the world's biodiversity lives in the soil

Government policy in future?





## DEPARTMENT OF ECOLOGY State of Washington

#### **Waste 2 Resources**

#### June 2010

### **Building Healthy Soil**

Building and maintaining healthy soil is critical to long-term productivity of the land, protecting the environment and promoting healthy communities. Sound management practices can improve soil condition, while poor ones may lead to continued degradation of our soil resources.

This focus sheet provides general information on healthy soil. It focuses on adopting best management practices that will build and maintain the health of our soil.

#### What is healthy soll?

The term "soil health" refers to the condition of the soil. Healthy soil is productive with less effort. It has physical, chemical and biological properties that easily support healthy plants, humans and other animals, and maintain a healthy environment.

#### Landscape related program already exist...

- -First program Soils for Salmon fully implemented by ordinance (storm water regulation)
- -Protection of Bay water quality, species extinction



#### MORE INFORMATION

Soil Quality Concept: http://soils.usda.gov/sgi/concep ts/concepts.html

Soils for Salmon – Building the Soil for Healthier Landscapes and Healthier Streams:

www.soilsforsalmon.org

Natural Ya to improvir growing he www.ecy.w 4.html





## Climate Change and Water Conservation

- Healthy soil / soil manipulation can help mitigate effects of climate change
- Changing temperature and precipitation patterns impacting ag production
- More violent weather
- DROUGHT & FLOODS

KNOW IT WILL HELP, MAKE SURE WE ARE NOT 'LOCKED OUT'

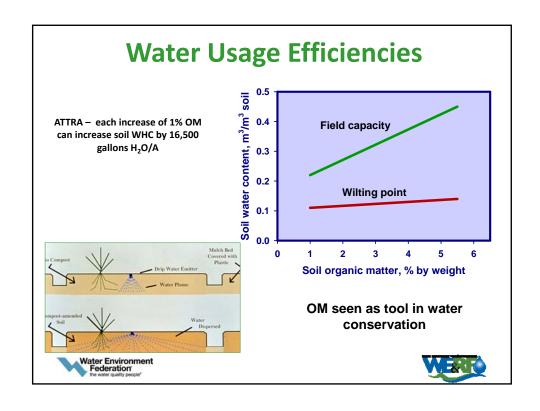


















## **Environmental Applications** (Reclamation)

- Great history with biosolids
- Should consider re-emphasizing











# 

### **Interest in DOT Usage**

- Slow to develop market
- Less planting projects, concentrating on erosion control, re-vegetation, storm water management







### **Specification**

- Large public & private construction projects
  - Must nurture and expand efforts for biosolids product usage
  - Educate public and private specifiers
    - Landscape architects and engineers
    - Patience, technical background will help
- Projects landscape, turf, EC, storm water, reclamation, etc.



-Specific States and cities are better at this (few are great at it)



### **Product Registration**

- "Legal" State registration of products is expanding
  - Register with State Department's of Agriculture as soil amendment and/or fertilizer
  - Greater voice in regulatory venue
  - 'Stay legal', raise value
- 48 states have fertilizer laws (nutrient claims), 38 have soil amendment laws
  - Some states exempt or have ignored biosolids
  - More states requiring biosolids registration (even with dewatered biosolids)







## Re-Focus on Education

(Branding, Marketing)











WEF and EPA educational efforts?



### **Marketplace Threats / Concerns**

- Overzealous phosphorous regulations (16 states, primarily turf related)
  - Most biosolids products have low WEP levels
  - Most states do not exempt biosolids (or treat them differently)
    - Biosolids N regulated by availability, but not P. Why?
- Food Safety Modernization Act
  - Manure pathogen reduction, days to harvest
  - Causing concerns around biosolids usage in Florida, California, other (Could be just an excuse for produce processors not to allow)







### **Social Media**

- Face-Book
  - Blogs
- Twitter social networking
  - Hashtags
- Instagram post pictures
- LinkedIn professional networking
- Greatest tool, or method for detractors to slander biosolids
- We're not using it well yet
- Do we even have a message?









## **Product and Marketing**

 HAVE TO GET BACK TO PRODUCT DEVELOPMENT, MARKETING, EDUCATION



### **Marketing Program Components**

- Sales Focus
  - Customer size, geographic area of concentration
- Pricing Policies (base price, discounts)
- Scheduling of Sales/Marketing Efforts
  - Seasonal concentration of sales efforts
  - Timing of advertising/promotional activities
- Sales Tools
  - Pitch pages, sales programs, product literature
- Lead Generation
- Associated Services
- Procedures for Contact Management (ranking, follow up)
- Sales Goals



Have to work at it.....PLAN (More sophisticated plan)



### **Product / Marketing Principles**

### **REMEMBER UNIQUE ISSUES!!**

- Supply and demand curve rule breaker
  - Market vs. waste management driven
- Public and private facilities competing
- Product quality/process control technical production issues, biology, odor
- Stigmatized
- Market expansion replace other products, expand soil amendment uses, <u>create new</u> applications/products



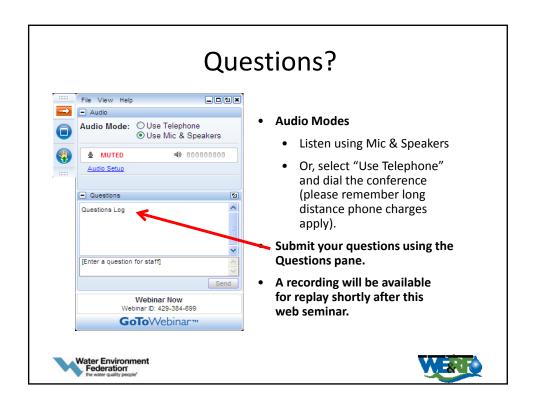


### **Conclusions**

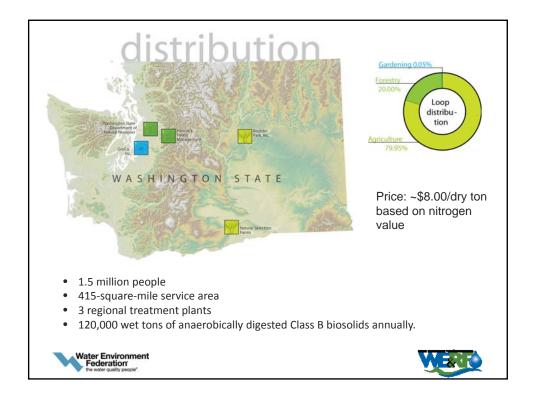
- Competition for land will continue to grow, with more organics being recycled (environmental law)
  - Relates to all biosolids products, not just land application
- Concerns about excess nutrient (P) addition will continue
  - Must address with science, get involved with state regulation (better manage situation)
- Have to get back to EDUCATING 'losing ground'
  - Message (?), affect of growing 'organics' movement (?)
- Must diversity markets and product
  - Consider non-land based options (any?)
  - Nutrient products, shipping issues
- Invest in sales / marketing, staffing and staff training
- STAY ENGAGED in market, to keep up with market trends
- Political commitment is key











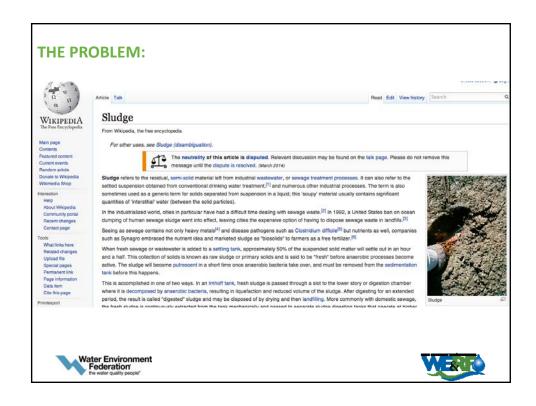
### King County Core Practices

- Focus on strong markets
- Work with respected farmers who are community spokespersons
- Support university research
- Work closely and build trust with regulators
- Stay hands-on with all projects
- Network with other utilities
  - NW Biosolids, WEF, WE&RF
- Continually improve do more than required
- Be proud of our work and product





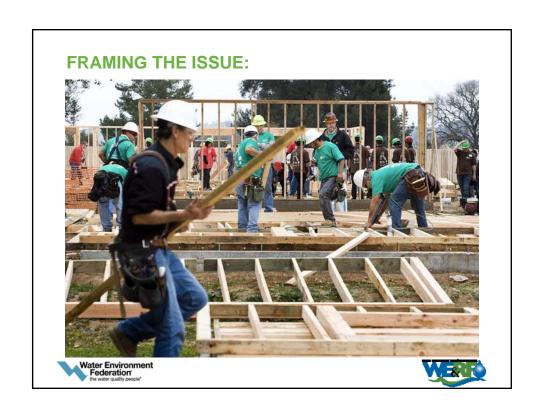














### WHAT IS BRAND?

It is **everything** people think, associate and experience about a product or organization.

### WHY BRAND OUR PRODUCT?

It gives us a set of tools to:

- Tell the story.
- Cultivate community support and understanding.
- Correct misinformation about biosolids.
- Set the stage for future business opportunities.





## WHAT WE DID TO REVEAL OUR BIOSOLIDS BRAND.





### OBJECTIVE, CONSENSUS DRIVEN APPROACH

- Our cross-functional brand team of 12 worked together to define the final brand strategy and elements.
  - Decided to create an ingredient brand.





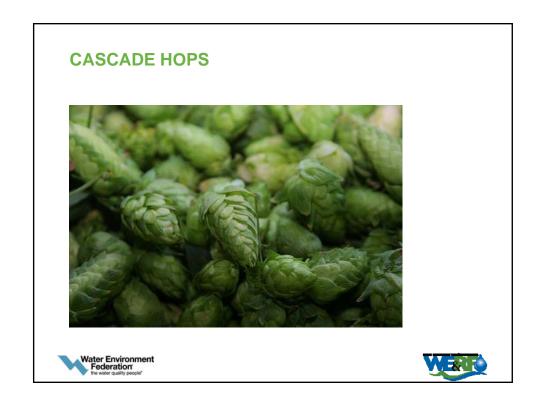


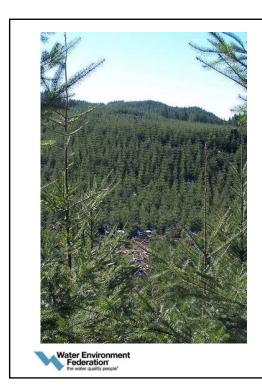












## COMMERCIAL FORESTRY





#### **HONESTY IS KEY**

- Research was conducted to reveal the brand strengths:
  - External interviews with people both familiar and unfamiliar with the program and product.
  - Internal interviews and information gathering with crossfunctional leaders, department members, plant workers and staff.
  - Review of the competitive landscape.

"When you think of King County biosolids, what is the first thing that comes to mind, what are your top associations?

"What are the top strengths and weaknesses of King County's product?





#### Brand name and logo process

- Effective and on message: emphasize core messages
- Honest: can't hide what it is
- **Defensible:** trademark-able, not too similar to any other products
- Somewhat edgy: with small communications budget, edgy goes a long way because it's memorable
- Sub-brand accord: has to sound and look good with other brands (e.g.: GroCo made with \_\_\_\_\_\_)
- Roll off the tongue: has to be easy to say

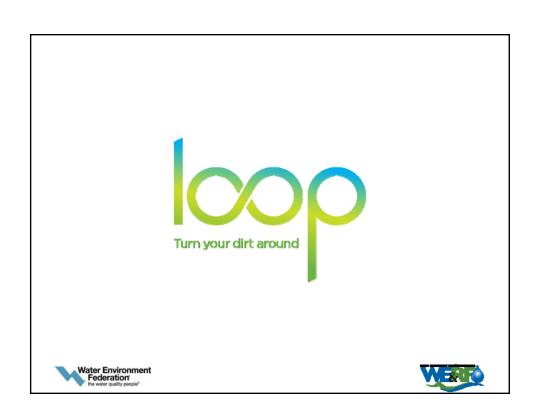


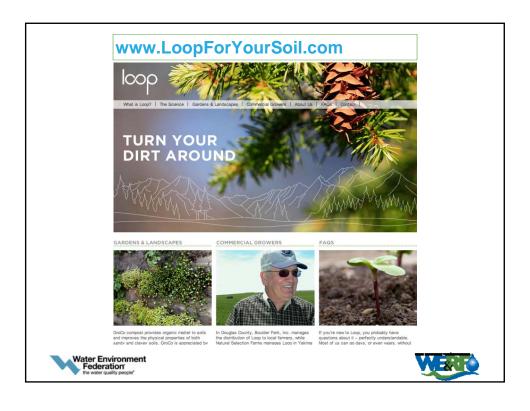


# THAT WAS THE STRATEGY. THIS IS WHAT IT LOOKS LIKE...







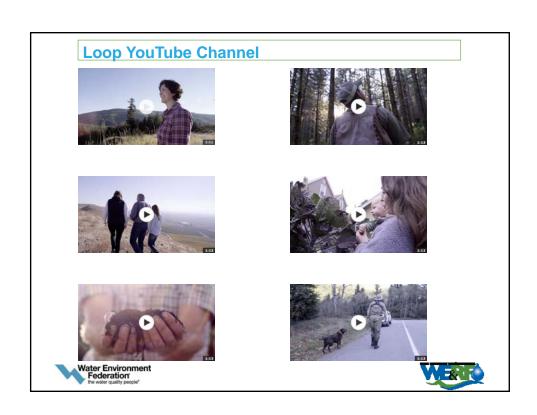












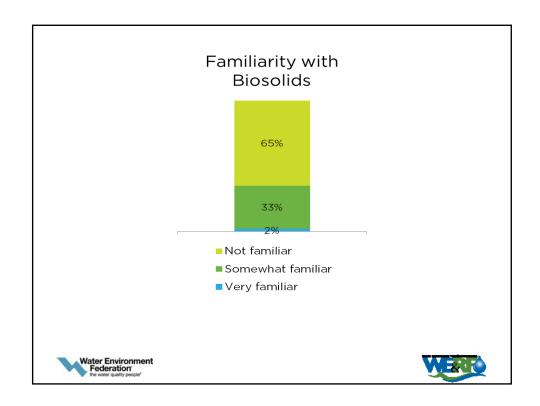


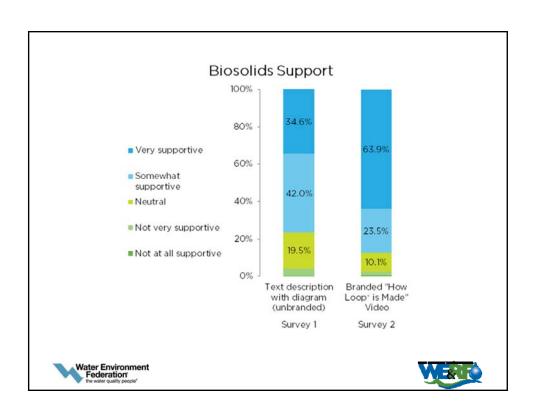
#### **HOW IS IT WORKING OUT?**

Overall well but room for improvement













### Internal (KC staff) support is high

 ${\bf Q\,1:\,Loop\,\,awareness}$  – 90% of employees are aware that King County's biosolids are branded as Loop.

#### Q3: What employees call Loop -

Q3. When you refer to King County's biosolids, do you refer to them as...(select all that apply)

Answer Options	Response Percent	Response Count
Loop®	52.2%	83
Loop®biosolids	36.5%	58
Biosolids	49.7%	79
Sewage sludge	1.9%	3
Sludge	9.4%	15
Poop	8.2%	13
Other (please specify)	7.5%	12
	answered question	159
	skipped question	2

Q5: Top strengths and weakness of Biosolids Program and Loop products –

- Strengths named included benefits to environment, sustainability and waste reduction, logo and visual elements, and staff knowledge.
- Weaknesses named included public perception or opposition, lack of retail availability and lack
  of Class A product, and low awareness of biosolids and Loop.

 $\textbf{Q9: Like liness to recommend Loop products} - 76\% \ of employees are likely or extremely likely to recommend using Loop biosolids products to family, friends, or colleagues.}$ 





## Video

Very low number of video views:

- Gardening with Loop® biosolids
   it's like magic: 1,979 views
- How Loop® Biosolids are Made: 1,242 views
- Farming sustainably with Loop® biosolids: 965 views
- Healthy, productive soil and biosolids: 752 views

Everyone has a story. Our friends share what they find inspirational about Loop

......



What are bosolids and how are they made? Staff from King County Westewater Treatment Dission show how they transform raw wasterwater into Loop® Sissolids, After the transformatio is complete, the antifessiv renewable soil amendment is used to ferfilize farms, forests, and

WSU SOIL SCIENTIST CONNECTS SOIL, BIOSOLIDS & SUSTAINABILITY



Washington State University sold scientist, Craig Cogger, Ph.D., talks about the incredible properties of soil. To Craig, it makes sense to return the nutrients and carbon in biscoolids back to the and in order to crear cores supplicable and foot climate change by sequentiating carbon.





## Messages

- Clear need for simpler, plainer language messages
- Focus on sustainability and values, not science

#### LOOP'S KEY AND SUPPORTING MESSAGES

#### Loop is good stuff that builds good soil.

Returning valuable nutrients to the soil makes good sense. King County's treatment plants produce about 120,000 tons of biosolids each year. After safely extracting good carbon and nutrients from wastewater, Loop replenishes the soil by returning the harvested carbon and nutrients back to our land.

Additional supporting facts:

- King County processes 175 million gallons a day of incoming raw wastewater.
- That is almost 64 billion gallons of raw wastewater treated every year.
  120,000 wet tons of biosolids is enough to cover a football field to a height of 67 feet.
- With 1.4 million customers, that means about 170 pounds of biosolids per customer each year.

**Loop is an almost-magical product.** It's a never-ending resource. Loop's tremendous nutrient value feeds the soil in a healthy, natural way to help plants grow bigger and better. Using Loop is a simple and easy thing to do to help the environment — and plants — thrive.

**Loop is safe, clean and consistent.** Rigorously tested, it's regularly monitored and checked for safety and effectiveness. Biosolids products are more stringently regulated than any other soil amendment, manure, compost or fertilizer on the market.





#### **LOOKING AHEAD**

- More visual communication
  - More photos, videos, and infographics
- Prepare "flatter" materials that press/media can lift directly from

   can't sound like an advertisement, no jargon
- Strengthen existing relationships and forge new ones with local environmental groups
- Focus on opportunities to work with other King County programs (e.g., Housing Authority, Public Health, Parks Department, Capital Projects)
- Targeted advertising via social media channels, public radio







Safely and sustainably returning carbon and nutrients to our land through the use of biosolids.

Kate.Kurtz@KingCounty.gov

www.LoopForYourSoil.com





# High Quality Biosolids From Wastewater

(WE&RF Project NTRYR15)



Lisa Boudeman Material Matters, Inc.





# Research to Encourage Use of HQB

- Define HBQ
- Expand use of HQB nationally
- Create new products
- Demonstrate efficacy of HQB products
- Use HQB in urban and suburban settings
- Market to customers
- Use of Social Media









# Project Background cont'd

- 40 CFR Part 503 Standards
  - What it does do:
    - ✓ Protects public and human health
    - ✓ Promotes distribution to areas with low public access
  - What it **does not** do:
    - Define stability
    - ■Define ability to store product
    - Meet customer requirements
    - ■Promote distribution in high public access areas







# Task 3 Approach

- Identify key factors in successful HQB marketing programs
- 2. Develop guidance tool based on common components
- 3. Test template at target facility







#### Step 1: Identify Key Factors of HQB **Programs** Survey Utilities: **Survey Customers** • Identification process: • Identification process: • Biosolids marketing • Utility contact program • Survey: · Regional biosolids • Product(s) used associations • Important • Web presence characteristics • Survey: • Influencing factors to • Biosolids processing start/continue using product Marketing tools • Product sales • Market distribution Water Environment Federation

# Step 2: Develop Guidance Tool

- Compare utility and customer responses
- Identify commonalities:
  - Product qualities
  - Effective marketing practices



# What brings customers in <u>AND</u> keeps customers coming back?





# Step 3: Test Template

- Identify location to test tool
  - Biosolids product qualities
- Use marketing practices determined in Step 2
- Determining the tool's success
  - Survey WRRF personnel
  - Survey customers
- Modify tool as needed



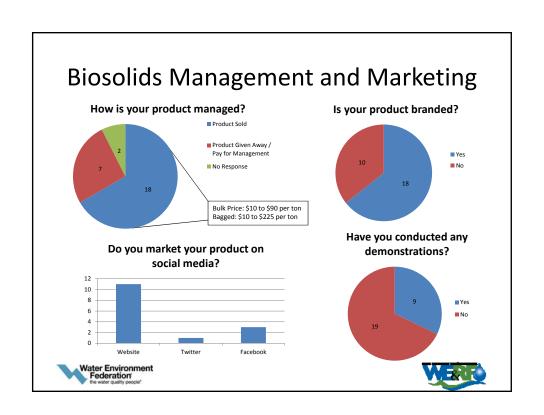


# **Utility Survey Overview**

- 28 Participants
- Avg. daily flow: 0.033 mgd to 300 mgd
  - 42.4 mgd median
- Technologies:
  - Mesophilic anaerobic digestion with no pretreatment (17 of 28)
  - Drying (15 of 28)
  - Composting (5 of 28)
  - Alkaline stabilization (2 of 28)
  - Thermophilic Anaerobic digestion (1 of 28)
  - Aerobic Digestion (1 of 28)
  - Autothermal Thermophilic Aerobic Digestion (ATAD) (1 of 28)
  - Aerobic + Anaerobic Thermophilic Digestion (1 of 28)
  - Thermal hydrolysis + mesophilic anaerobic digestion (1 of 28)
  - Pasteurization + mesophilic anaerobic digestion (1 of 28)







# **Survey Evaluation**

- Criteria describing successful biosolids program:
  - Percentage of biosolids sold
  - Number of known odor complaints
  - Number of markets that use the biosolids products
  - Sales price per volume
  - Number of repeat customers

- Key success factors:
  - No. of partnering entities master gardeners/universities
  - Type/duration of digestion, % volatile solids, etc. (product quality)
  - No. of markets that use the biosolids products
  - Website dedicated to biosolids program; no. of Tweets and/or Facebook posts, etc. in previous year (media)
  - Number of research projects/ demonstrations (credibility/proven results)
  - Age of program (experience)
  - Product Branding



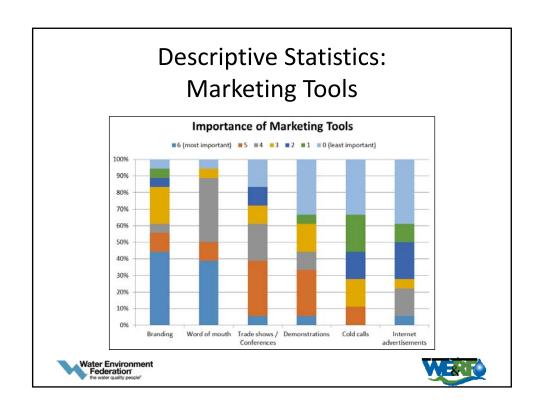


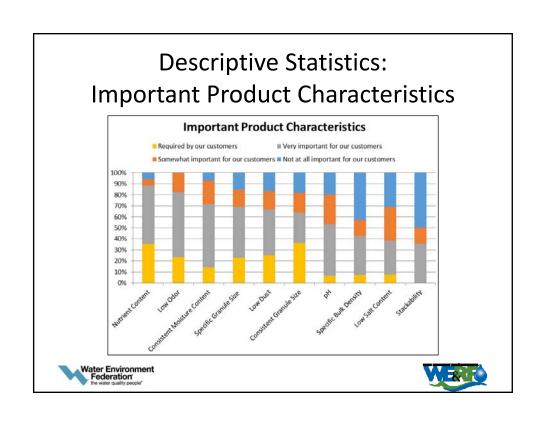
### Statistical Inference

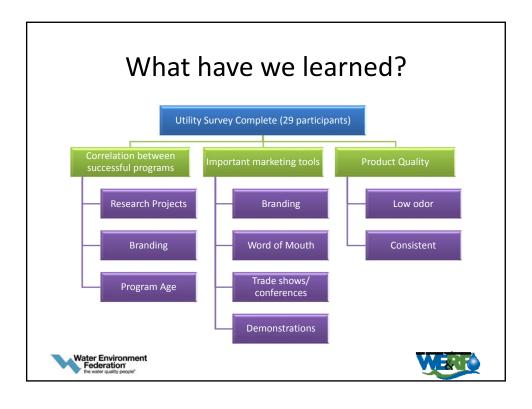
- Percentage of biosolids sold:
  - No significant factors
- No. of known odor complaints
  - No significant factors (only 2 reported any)
- No. markets that use biosolids product:
  - Presence of research projects: P = 0.003
  - **− Program age: P = 0.01**
  - Product branding: P = 0.06\*
- Sales price per volume:
  - Research projects: P = 0.03
- No. repeat customers:
  - No significant factors











### **Lessons Learned**

- Survey questions can be interpreted many ways
- Long surveys deter participation
- Water Reclamation Facility operations are unique
  - Creates challenges when measuring "statistically significant" factors
- Successful programs protective of customers







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